



**Report on 4<sup>th</sup> APRU Senior Staff Meeting  
March 12, 2007  
National Taiwan University**

The 4<sup>th</sup> APRU Senior Staff Meeting was held on March 12, 2007 in Chinese Taipei. 44 APRU senior staff from 29 APRU member universities attended the meeting at National Taiwan University's (NTU) the GIS Convention Centre. The meeting agenda is at Annex 1. The list of participating APRU senior staff is at Annex 2. Presentations of the meeting are available on APRU's website: <http://www.apru.org/activities/ssm/2007/presentations.htm>.

## **1. Overview**

In conjunction with the 4<sup>th</sup> APRU Senior Staff Meeting (SSM), an APRU Forum on "Benchmarking Asia Pacific Universities in the Global Era: Competition and Collaboration" was held on March 13. Members of the Foundation for International Cooperation in Higher Education of Taiwan (FICHET) were invited to the Forum.

## **2. Introduction**

APRU Secretary General Dr Lawrence Loh highlighted APRU's review and renewal process of activities. He informed that activities which were not well-received have been discontinued and several flagship projects with good response and potential are currently in the works. Examples of such flagship projects are the APRU undergraduate summer program, research symposium on "Brain and Mind research in the Asia Pacific (BMAP)", APRU World Institute and Chief Information Officers (CIO) Conference.

## **3. Report and Review of APRU Activities**

*Chairs: Dr Lawrence Loh, Secretary General, APRU*

*Dr Richard Drobnick, Secretary General Emeritus, APRU*

Dr Loh expressed his appreciation to the hosts of APRU activities in 2006:

- University of Sydney for the 10<sup>th</sup> Annual Presidents Meeting;
- Peking University for the 3<sup>rd</sup> Senior Staff Meeting;
- National University of Singapore for the 7<sup>th</sup> Doctoral Students Conference;
- Australian National University for the 7<sup>th</sup> Fellows Program;
- Osaka University and University of California, Berkeley for the 2<sup>nd</sup> Research Symposium on Earthquake and Tsunamis;
- University of Sydney for the 1<sup>st</sup> Research Symposium on Brain and Mind;
- University of Tokyo for the 7<sup>th</sup> Distance Learning and the Internet conference; and



- Fudan University for the 1<sup>st</sup> APRU Undergraduate Summer Program.

### **Research-Centric Activities**

#### Research Symposium on Earthquakes and Tsunamis 2007

Dr Kazuhiko Takeuchi informed the meeting that the 3<sup>rd</sup> APRU/AEARU Research Symposium on “Earthquake Hazards around the Pacific Rim - Diversity of Earthquake, Tsunami and Volcanic Phenomena and their Hazards” will be co-hosted by University of Tokyo and University of Indonesia, from June 21-22, 2007. About 100 participants are expected to attend the symposium held in Jakarta (Indonesia).

Program highlights include keynote lectures by Professor Jun Murai, Vice President of Keio University, and Professor Kusmayanto Kadiman from Ministry of Research and Technology in Indonesia. Guests such as Mr Shin Ebihara, Japanese Ambassador to Indonesia and Mr Kei Eda, First Secretary of Japanese Embassy will be invited to the symposium.

#### Research Symposium on Brain and Mind Research 2006

Dr John Hearn gave an update on the “Brain and Mind research in the Asia Pacific” (BMAP) symposium which University of Sydney hosted from August 13-16, 2006.

62 researchers attended the three day meeting at the university’s Brain and Mind Research Institute. Networks of common interests would be formed to explore future joint research projects. For example, University of Sydney and University of Oregon discovered common research interest in cognitive neuroscience research such as children brain development and neuro-recording adopted in interview techniques. There was unanimous agreement to have symposia every two years and commitments were made for the next six symposia. National University of Singapore would be hosting the symposium in 2008.

#### Research Symposium on Real Estate 2007

Dr Liew Ah Choy presented on the “Asia Pacific Real Estate Markets” research symposium which National University of Singapore will be hosting from July 16-18, 2007.

A collaboration with co-organizers of two other annual real estate symposiums, Tsinghua University, University of Southern California and University of Hong Kong, the upcoming real estate symposium in Singapore would be held under the auspices of APRU. All papers will be independently reviewed for suitability for publication in a special issue of The Journal of Real Estate Finance and Economics (JREFE).



## PECC-APRU Joint Study on “The Asia Pacific Education Market”

Mr James Ellis, Vice Provost Globalization of University of Southern California, gave an update on the Pacific Economic Cooperation Council (PECC)-APRU study on “The Asia Pacific Education Market. Professor Christopher Findlay from University of Adelaide and Mr Ellis would be key coordinators for PECC and APRU, respectively. 21 researchers from 10 member universities have indicated interest in participating in the study to date. The list was distributed for the meeting’s information.

In response to queries on the study’s findings relative to other comparative studies and timeline, Mr Ellis informed that the researchers would begin with the writing of background papers and that the timeline would be dependent on how quickly the background papers are being assigned and completed. He added that a publication on the research findings could be one deliverable for the project.

Dr Hearn noted that the study could potentially produce useful findings for policy makers, and quoted a study which is being conducted by Organization for Economic Co-operation and Development (OECD), on predicting global demographics, dynamics and flow of education supply between year 2007 and year 2020, for the research team’s reference. Dr Frank Larkins agreed that the study has an important focus, and expressed his support for it.

When asked about the financial framework of the study, Dr Loh informed Senior Staff that costs of the study (viewed in 3 phases - background papers, data collection and publication) would be shared by PECC and APRU on a co-funding principle.

Dr Drobnick asked about the mode of research, suggesting face-to-face workshop among sponsors to work out the scope, and funding researchers’ participation in this project as possibilities. Mr Ellis replied that the study would explore all encompassing modes and funding researchers for their participation would be considered.

Dr Loh sought the meeting’s comments on APRU’s position towards reaching out and engaging mutli-lateral organizations such as PECC. In general, Senior Staff agreed that it would be beneficial for APRU to engage multi-lateral organizations. Dr William Lacy added that APRU World Institute (AWI) may provide APRU with access to various multi-lateral organizations/ groups.

### APRU World Institute

Dr Loh introduced Dr Drobnick as Managing Director of the APRU World Institute (AWI). AWI is currently hosted at National University of Singapore.

Dr Drobnick presented on AWI’s vision, mission and Governing Board. The Governing Board is currently chaired by Professor Shih Choon Fong, President of



National University of Singapore, and has 12 members. The Governing Board could grow to include other university presidents. The AWI Governing Board met in Sydney in 2006 and it was agreed that AWI conduct the following three workshops in 2007:

- “Climate Change: Challenges and Strategies for Sustainable Cities” from April 4-6,
- “The Role of Universities in Addressing Emerging Public Health Threats in the Asia/Pacific Region” from May 24-26, and
- “Policy Aspects of Economic Integration among Pacific Rim Economies” from November 1-2 or 8-9.

Dr Drobnick emphasized contribution as a key factor for considering participation at the workshops. All conference participants must be able to contribute in some way, for example, presenting a paper or findings at the conference.

Replying on AWI’s long term goals and outcomes such as workshop series, Dr Drobnick was of the view that the three workshops being in the experimental phase should be monitored, and intensity and momentum of AWI’s activities can be incrementally increased if there is sustainable interest. In particular, Dr Drobnick would not exclude the possibility of commissioning a research project for the public health workshop in the following year; the deliverable being a concise report with recommendations to universities.

Senior Staff also posed questions regarding AWI’s funding, structure and strategic direction, in relation to APRU and its activities. To which, Dr Drobnick explained:

- AWI is affiliated to APRU. Dr Loh, in his capacity as APRU Secretary General, is currently an invited member on the AWI Governing Board.
- AWI is designed to encompass non-APRU universities within its structure.
- The APRU Steering Committee has the final decision-making authority over who gets to join the AWI Governing Board. New members will have to be recommended by AWI Governing Board to the APRU Steering Committee for endorsement before admission.
- Organizing universities of AWI conferences commit resources for the conferences. AWI conferences have its own sets of sponsors. The finances between APRU and AWI are separate.

Dr Song Ho-Keun asked if research outcomes between APRU and AWI would be shared, and whether the workshops are still open to participation from APRU member universities. Dr Drobnick replied that Seoul National University is a co-sponsor of the economic workshop which would be held in November 2007, and informed the meeting that the climate change workshop in April is still open for participation and invited participation for the available 15 seats. Dr Drobnick also



said that a report summarizing key points of agreement and recommendations would be written at the end of each conference.

### **Student-Centric Activities**

#### Doctoral Students Conference 2007

Dr Shinnosuke Obi informed the meeting that the 8<sup>th</sup> Doctoral Students Conference (DSC) will be hosted by Keio University from July 30-August 3, 2007.

Mr Yusuke Takagi of Keio University, Chair of 2007 APRU Doctoral Students Conference, Keio University and APRU Doctoral Students Network Executive Committee Member, informed that this year's conference theme is "The Emerging Future of the Pacific Rim: Alliances, Collaboration and Networking". To date, they have received about 250 submissions and 100 participants would be chosen from the pool of submissions for the conference. No registration fee is required for the conference; participants would have to pay for their own airfare and for the stay.

#### Keio Summer School at the University of Washington

Dr Shinnosuke Obi informed that Keio Summer School at the University of Washington would be held from August 22-September 13, 2007. The theme is "Human Systems in the Pacific Northwest Bioregion".

Keio University will be accepting 5 students from APRU member universities and 30 students from Keio University. Keio University will be screening the applications and application results will be sent to all applicants and the universities' International Offices by May 15, 2007. Application deadline is April 27, 2007.

#### APRU Undergraduate Summer Program

Ms Iris Wang updated the meeting on the pilot APRU Undergraduate Summer Program on "Introduction to Modern China" which Fudan University hosted from July 24-August 4, 2006. 58 undergraduates from 27 member universities participated in the program. In addition to seminars, the participants were introduced to various aspects of China through activities such as martial arts extra-curricular activity, field trip to Baosteel, cultural visits to the Shanghai Museum and cruise on the Bund.

Ms Wang went on to present on the 2<sup>nd</sup> APRU Undergraduate Summer Program which Fudan University will be hosting from July 16-29, 2007. The theme would be "A Changing China: Economic and Political Reforms in Recent Years". With the participation of foreign speakers, it is hoped that new perspectives on China's reforms would be surfaced for interesting discussions amongst the participants.



Comprising 28 hours of classroom teaching and 24 hours of field studies, the program would be awarded 3 credits by Fudan's GPA credit system. The program is open to APRU member universities, and each university can send up to 2 students to participate. The selection process would have to be undertaken by the sending universities. Application deadline has been extended to June 8, 2007. A program fee of US\$150 will be collected, and this would help defray accommodation, transportation expenses as well as special dinners.

Dr Drobnick expressed his thanks to President Wang Shenghong for Fudan University's leadership and generosity. Dr John Hearn expressed his support for continuing runs of the program and added that the student who participated from University of Sydney gave him very positive feedback and comments on the 2006 program.

Dr Sudaporn Luksaneeyanawin asked if the program could be extended to graduate students. As dates of the program would clash with the academic calendar of Chulalongkorn's undergraduates, it would be good if they could send graduate students to the program as well. Dr Hearn cautioned that the depth and level of understanding between undergraduates and graduates would differ. Having two groups of participants for the same program may run the risk of dilution of the program.

Dr Song enquired about the credit transfer between Seoul National University and Fudan University. He also spoke of a standard transfer system for APRU member universities. Dr Loh acknowledged the suggestion and suggested that for the purpose of the program, the negotiation of credit transfer for this program be left between the sending and host university. The 3 GPA points offered by Fudan University is currently a recommended guideline based on the number of classroom hours and syllabus. Putting things into perspective by quoting the University of California (UC) system, Dr Loh acknowledged that it would be difficult to develop a credit transfer system for a consortium of APRU's size.

On a related note, Dr Toshio Yokoyama asked if participants would be recognized and awarded a certificate for their participation. Ms Wang replied that each student would be required to write and submit a paper based on theme after the program for assessment. A certificate would be issued to the students after their assignments are received and marked by professors at Fudan University.

Dr Loh concluded the discussion by explaining the rationale of having the undergraduate summer program in Shanghai for another two years (2007 and 2008). Holding the program in the same location for consecutive years would leverage on the momentum and increase the understanding of the economy more significantly.



## APRU Undergraduate Enrichment Program

Dr Loh presented the idea of establishing a year-end undergraduate program with an annual rotating host university. The idea arose from the successful pilot of the undergraduate summer program in Shanghai, and was mooted at the recent APRU Steering Committee Meeting. Having different undergraduate programs at various times of a year, would tap on APRU's Pacific Rim communities as well as offers more variety to students of member universities.

Dr Loh proposed that the summer program by Fudan University be focused on fostering and deepening students' understanding of the host economy, while the enrichment program focus on a theme, for example, student leadership, entrepreneurship, which should preferably identify with the strengths of the host university.

The meeting had mixed views on the idea. Some Senior Staff felt that given Fudan's successful model set for consecutive years, the idea of an annual rotating host may not work better. There were also some who felt that the success of the program hinges on the host university's calendar as well as undergraduates' academic calendar of the sending universities. Dr Loh acknowledged the challenge and added that interested host universities could check with the APRU Secretariat on a suitable period to conduct the program.

Dr Liew was keen to explore the possibility of hosting the program, and the theme could be on undergraduate research and entrepreneurship. Dr Khoo Boo Teong indicated his support for two undergraduate programs in a year, one hosted by Fudan University, and another by an annual rotating host university.

Dr Sudaporn suggested forming a network for facilitation of various summer programs among member universities. The APRU Secretariat could be the clearing house. Dr Lacy expressed his views that the member universities should have a sufficient range of undergraduate activities to offer to students in the universities. Besides the summer and enrichment programs, he was amenable to Dr Sudaporn's idea of a network of such programs.

Acknowledging the usefulness of such a network, Dr Loh commented that such a network and extent of facilitation would require a significant amount of resources.

Dr Drobnick urged interested host universities to make a proposal to the Secretariat and allow the APRU Steering Committee to make decision on the host. He foresees difficulty for University of Southern California to send participants to the year-end program. This is because December happens to be the month when final examinations take place and students go on Christmas break thereafter. This may be the case for University of California, Santa Barbara as well.

## **Technology-Centric Activities**

### Chief Information Officers Conference

Mr Ellis informed the meeting that University of Southern California would be hosting the first Chief Information Officers (CIO) Conference from March 21-23, 2007. Making reference to the meeting program tabled, Mr Ellis elaborated on the conference's aim to attract and form a network of key IT leaders and senior professionals among APRU member universities

### Distance Learning and the Internet Conference 2006

Dr Kazuhiko Takeuchi updated the meeting on the 7<sup>th</sup> Distance Learning and Internet (DLI) Conference which was hosted by University of Tokyo from November 8 to 10, 2006. The theme was "Technology Enabled Global Knowledge Structuring". The conference attracted about 200 participants. Papers are now available on the conference website at: <http://apru2006.dir.u-tokyo.ac.jp/>.

### Distance Learning and the Internet Conference 2007

Dr Sudaporn gave an overview of the 8<sup>th</sup> Distance Learning and Internet (DLI) Conference which will be hosted by Chulalongkorn University from December 12 to 15, 2007. The conference is in held on the occasion of Chulalongkorn's 90<sup>th</sup> Anniversary.

Dr Sudaporn gave a brief introduction on the Conference Committee and presented on the outline of the meeting program. Registration fee is US\$250 and online registration would be open from June 1- November 15, 2007.

## **4. Briefing on Upcoming APRU Activities**

### Annual Presidents Meeting 2007

Mr Yuan Jigang, Program Director, Office of International Relations updated on the upcoming Annual Presidents Meeting (APM) which would be hosted by Zhejiang University from May 28-30, 2007.

An APRU Forum on "Higher Education and Emerging Economies: Developments in the Asia Pacific and International Cooperation in China" would be held on May 29. Highlights of the Forum include keynote speeches by Madam Chen Zhili, State Councilor of China, Professor Franklin Yang Chenning, the 1957 winner of Nobel Prize in Physics, and Professor Tu Weiming, a professor of Harvard University as well as a member of world economic forum and a member of the Group of Eminent Persons on the Dialogue among Civilizations convened by the United Nations.



Mr Lu Zushan, Governor of Zhejiang Province would also be hosting a dinner on May 29. The APRU Business Meeting will be held on May 30.

### Senior Staff Meeting 2008

Ms Joori Park presented a proposal on the 5<sup>th</sup> Senior Staff Meeting which would be hosted by Seoul National University in 2008. Two sets of possible dates, March 5-7 and March 12-14 were suggested.

The suggested preliminary program consists of a social activity on the first day, followed by a business meeting on the second day, ending with an APRU Forum on the closing day. 3 themes were tabled for discussion:

- (i) The Core Competence to Internationalization: Interpretation and Contexts;
- (ii) Promoting International Research Collaborations: Practices and Challenges; and
- (iii) Developing Governance and Management of International Affairs: Structure and Resources.

Senior Staff felt that (i) would focus on the resources in university internationalization, (ii) is on limitations and uses of resources in collaborations of research, while (iii) promotes internationalization activities. They agreed that (i) and (iii) are related as both themes focus on internationalization activities. Some other suggestions for Forum theme include university governance, international research collaborations, pitfalls of internationalization and definitions of internationalization.

The meeting concluded that internationalization is a good anchor for the Forum theme and could be the main theme, while the others form sub-themes.

## **5. APRU's Future Directions**

*Chair: Dr Lawrence Loh, Secretary General, APRU*

### Senior Staff Meeting

Dr Loh invited Senior Staff's feedback and comments on the relevance and usefulness of Senior Staff Meetings.

Dr Hearn asked if there are opportunities for small breakout groups of about 1 to 1 ½ hours at the Senior Staff Meeting, for discussion on APRU's projects. He felt that it would help build sustainability of projects in the long run. Dr Loh informed that small breakout groups were adopted at the Senior Staff Meeting hosted by University of Auckland in 2005. Senior Staff's feedback on the approach was mixed. While some felt that it was useful for discussing way forward for APRU's activities, others felt that such a format should only be adopted once in several years in order to be effective and efficient.



Dr Liew raised the possibility of APRU leveraging on the Forums, to raise the consortium's profile, since the Forums tend to have political crowd. Dr Loh recognized that the Forum could be a good publicity tool and Secretariat would work towards this.

Dr Larkins felt that the Senior Staff Meetings are important and allow Senior Staff to review APRU's progress and future plans. Such review process is essential for the consortium's growth and it seems appropriate that Senior Staff be responsible for implementation of APRU's activities. Most Senior Staff expressed their support for a meeting at the senior officer level, and agreed that the two-day structure should be maintained. Suggestions for improvement include earlier circulation of meeting materials prior to the meeting, allocation of discussion time for university management, and allowing Senior Staff to present and share information on internationalization projects at the meeting.

Dr Tremewan suggested a "work and shop" format, in which Senior Staff share information on their universities' internationalization efforts. Dr Loh agreed the suggestion was a good one, but he cautioned on the practical issue of which university to highlight for such sharing sessions. Dr Liew agreed on the trickiness of implementing such a concept and felt that the idea could be adopted once in a while, as it has been done before. Dr Lacy combined the two ideas and suggested that Senior Staff speak on one or two things which their universities are doing well and looking for partners, at the beginning of the meeting. This brief sharing session at the beginning of the meeting would help the Senior Staff maximize their time at Senior Staff Meetings.

Dr Zhang Chunsheng suggested that the host university be given more "airtime" to speak on their economy and university's activities. Dr Larkins suggested management and welfare of international students be tabled for discussion at Senior Staff Meetings and Forums. He added that such discussions could be pitched at the strategic level, for example, issues arising from the diversity of students at the universities could be surfaced for discussion. Dr Drobnick added that student recruitment, treatment of students on campus and retention strategies could be discussed as well.

Dr Khoo was of agreement that the current format of Senior Staff Meetings is effective and that he had through these meetings, managed to sort out teething problems which he faces in his work. Speaking from the perspective of a university in South East Asia, Dr Khoo felt that the Forum increases his interactions with other universities.

There was consensus that Senior Staff Meetings should continue and that the Senior Staff were agreeable with the current format.



## APRU World Institute

Senior Staff requested more information on AWI's establishment in relation to APRU's growth and AWI's long term objectives. Dr Drobnick explained that the aim of AWI's conferences is to attract various groups such as leading researchers, key decision-makers, to discuss policy and scientific findings. The research findings of the workshops would benefit APRU and contribute to the Asia Pacific region. AWI's interests lie in macro issues and policy implications. The institute would start off with conferences with leading researchers and speakers, though it may commission papers in future. Many member universities are already involved in the organization of AWI workshops.

While commending AWI as a creative effort and recognizing its contribution in addressing Asia Pacific issues and linking the world community in research areas, Senior Staff asked if APRU's structure is too cumbersome to encompass the function of AWI. They also sought clarification on whether the workshops would enhance the mission and vision of APRU, being a subsidiary of APRU, or if the two outfits are disconnected in their missions and visions. General concern over the competition of APRU and AWI's activities and funding was raised.

In differentiating APRU and AWI, Dr Drobnick emphasized AWI's vision in becoming a leader in promoting research. Eight months into establishment, AWI is a young organization, and has just taken its baby steps with three conferences in a year. AWI and APRU would not be in competition.

Dr Loh responded that the current structure of APRU is deliberately kept flat, so as to allow collaborations amongst member universities and APRU. Quoting Universitas 21 (U21) and U21 Global as examples, Dr Loh explained that finances of APRU and AWI are separate to enable AWI to grow into a meaningful organization. U21 Global is able to go into business ventures which U21 could otherwise not be able to on its own. AWI has already successfully raised some monies for the first year of operation and organization of activities.

In view of the keen competition from many other similar institutes, Dr John Lie commented that the capital should quickly be utilized to reap quick successes, so as to ensure sustainability of AWI's activities. Some suggestions include expanding the range of topics for the workshops, to include aspects such as free trade and its impact on the education system.

Noting the presence of non-APRU member universities as co-organizers and sponsors of the workshops, Senior Staff expressed their concern over the participation of non-APRU member universities in AWI's activities. Dr Drobnick said that the Organizing Committee of each conference would identify the speakers, and this would usually be broader than APRU members. He added that such outreach would not have been possible without AWI.

Senior Staff felt that consultation, transparency and communication are very important in ensuring the success of APRU's activities. In these respects, their input could have been sought more adequately on the establishment of AWI. To which, Dr Drobnick recalled that AWI's Governing Board and structure were endorsed at the Annual Presidents Meeting in 2006.

Senior Staff sought clarification on AWI's affiliation to APRU and APRU's operating costs and budget for AWI, in particular, AWI's separate finances from APRU, although they are affiliated organizations.

Dr Loh explained that APRU collects about US\$160,000 through subscription fees. APRU is partially funded by subscription fees, partially by contributions from National University of Singapore. The university, which currently hosts the APRU Secretariat, provides financial support for the infrastructure and setting up office in Singapore. APRU's finances are audited and a financial report is presented at each Annual Presidents Meeting. AWI has thus far raised its own seed funding, which is separate from APRU's funds and operating budget.

Dr Drobnick clarified that it is the decision of the APRU Steering Committee to make the finances of APRU and AWI separate. While APRU does not raise funds, AWI does; where the issue of finances is concerned, there is definitely no conflict.

### Others

Raising the Asean University Network (AUN) as an example, Dr Khoo felt that it could be a model which APRU could explore in relating to multilateral organizations.

Dr Song felt that information on the restructuring of universities, for example, in Korea and Japan, would be helpful for Senior Staff. The idea of thematic working groups could be explored.

Dr Hearn commented that communication of activities (in between annual meetings) should be timelier, for example, periodic reports or kind could be circulated among Senior Staff. Dr Loh listed several mediums which the APRU Secretariat reaches out and disseminated information to member universities. They are: APRU website ([www.apru.org](http://www.apru.org)), APRU e-newsletter (circulated three times a year) and email announcements informing of the various APRU activities taking place in a year.

To ensure sustainability and synergy among activities, Dr Tremewan suggested that a review of APRU activities be conducted once every two years.

Recorded by : APRU Secretariat  
Date : April 2007



4<sup>th</sup> Senior Staff Meeting ■ March 12, 2007 ■ National Taiwan University

## Meeting Program

### SUNDAY, MARCH 11

*Registration on arrival and check-in at Howard Plaza Hotel Taipei*

- 2:00-5:45 p.m.      **Registration of Delegates**  
*Venue: Hotel Main Lobby*
- 6:00 p.m.            **Delegates Depart Hotel for Welcome Reception at Taipei 101**  
*Departure from Hotel Side Entrance*
- 6:30 p.m.            **Welcome Reception at Taipei 101**  
*Venue: Shin Yeh 101 (Level 85)*

### MONDAY, MARCH 12

*Meeting Venue: CR403, U-Shape Conference Room, Howard Plaza Hotel Taipei*

- 9:00 a.m.            **Introduction by Dr Lawrence Loh, Secretary General, APRU**
- 9.15 a.m.            **Report and Review on APRU Activities**  
*Chairs: Lawrence Loh, Secretary General, APRU*  
*Richard Drobnick, Secretary General Emeritus, APRU*

#### **Research-Centric:**

##### Research Symposium on Earthquakes and Tsunamis 2007

*Kazuhiko Takeuchi, Director, Division for International Relations, University of Tokyo*

##### Research Symposium on Brain and Mind 2006

*John Hearn, Deputy Vice-Chancellor (International), University of Sydney*

##### Research Symposium on Real Estate 2007

*Liew Ah Choy, Director of International Relations, National University of Singapore*

##### PECC-APRU Joint Study on "The Asia Pacific Education Market"

*James Ellis, Senior Executive Director for Global Initiatives, University of Southern California*

##### APRU World Institute

*Richard Drobnick, Managing Director, APRU World Institute & Director, Center for Global Business Excellence, Marshall School of Business, University of Southern California*

- 10:45 a.m.           **Break**  
*Venue: CR 402, Howard Plaza Hotel Taipei*
- 11:15 a.m.           **Report and Review on APRU Activities (cont'd)**
- Student-Centric:**
- Doctoral Students Conference 2007  
*Shinnosuke Obi, Director, International Center, Keio University*  
*Yusuke Takagi, Chair of 2007 APRU Doctoral Students Conference, Keio University and APRU Doctoral Students Network Executive Committee Member*
- APRU Undergraduate Summer Program  
*Iris Wang, Fudan APRU Manager, Fudan University*
- APRU Undergraduate Enrichment Program  
*Lawrence Loh, Secretary General, APRU*
- Technology-Centric:**
- Chief Information Officers Conference  
*James Ellis, Senior Executive Director for Global Initiatives, University of Southern California*
- Distance Learning and the Internet Conference  
*Kazuhiko Takeuchi, Director, Division for International Relations, University of Tokyo (DLI 2006)*  
*Sudaporn Luksaneeyanawin, Assistant to the President for Research and International Affairs, Chulalongkorn University (DLI 2007)*
- 12.45 p.m.           **Lunch**  
*Venue: Rainbow Terrace the Atrium, Howard Plaza Hotel Taipei*
- 2:00 p.m.           **Briefing on Upcoming APRU Activities**
- Annual Presidents Meeting 2007  
*Ding Jianmin, Director, International Relations Office, Zhejiang University*
- Senior Staff Meeting 2008  
*Ho-Keun Song, Dean, International Affairs, Seoul National University*
- 2:30 p.m.           **APRU's Future Directions (I)**  
*Chair: Lawrence Loh, Secretary General, APRU*
- 3:30 p.m.           **Break**  
*Venue: CR 402, Howard Plaza Hotel Taipei*

4:00 p.m.            **APRU's Future Directions (II)**

4:45 p.m.            **Group Photo**

5:00 p.m.            **End of Meeting**

6:30 p.m.            **Welcome Banquet**

*Venue: Dragon Hall, Howard Plaza Hotel Taipei*

**4<sup>th</sup> APRU SENIOR STAFF MEETING  
MARCH 11-13, 2007  
NATIONAL TAIWAN UNIVERSITY**

*Participant List*

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3.	Richard	Drobnick	Secretary General Emeritus, APRU Director, Center for Global Business Excellence Marshall School of Business	University of Southern California	<a href="mailto:drobnick@usc.edu">drobnick@usc.edu</a>
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